

SUMMER 2026

EXECUTIVE STAFF

Daniel Stone
President and
Chief Executive Officer

Natalie Foss
Director of Marketing

David Croce
Terminal Manager

Heather Land
Regional Manager

James Coffey
Environmental Health and
Safety Manager

Jim Brockhouse
Regulatory Compliance
Manager

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Erik Heacox
Chris Morgan
Jana Owens
Richard Sunderland

MESSAGE TO SHAREHOLDERS

We need your help to align share ownership with IRS approved voting procedures. We recently contacted you for the following:

If you did not use ANY of your shares in 2025, we would like to buy them at \$1/share. If you are able to use them in a future year, you can buy them back at the same \$1/share during that year's shareholder reporting process. There were 230 members in this group.

If you did not use ALL of your shares in 2025, we would like to buy the unused shares at \$1/share. If you can use them in a future year, you can buy them back at the same \$1/share during that year's shareholder reporting process. This group had 370 more members.

We are asking ALL SHAREHOLDERS to report their total purchases of nitrogenous fertilizers so we can see what percentage included CALAMCO ammonia. We are collecting this information in regard to Bylaws Article VI Section 3 SHAREHOLDER PURCHASE OBLIGATION, which states:

"If in any year any holder of a Preferred Patronage Right fails to purchase from the corporation a significant amount of his, her or its needs of nitrogenous fertilizers and purchases such amounts of nitrogenous fertilizer from other sources, although the corporation is able to supply such needs in the form of anhydrous ammonia, the Board of Directors may terminate the membership of such shareholder."

After reviewing the share ownership, share usage and reported purchase data, the Board of Directors will make potential termination decisions on a case-by-case basis.

We thank you for your assistance with this matter. ■



Daniel Stone
President / CEO



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Take the Summer
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NEW AN20 STORAGE FACILITY

CALAMCO is pleased to announce the opening of a new AN20 storage facility in Santa Maria.

Strategically located, this facility serves shareholders based in San Luis Obispo, Santa Barbara and Ventura counties and provides significant savings in freight costs due to its proximity to local growers. Hours of operation are Monday through Friday from 7am to 3pm. Product picked up in Santa Maria is eligible for CALAMCO's annual shareholder rebate. CALAMCO is honored to better serve shareholders in these agricultural communities and is a Friend of the Santa Maria Railroad. ■



CALAMCO AWARDS TWO SCHOLARSHIPS

This year CALAMCO is awarding two \$1000 scholarships to shareholders.

Kathryn Thoming is a 2026 graduating senior of Ripon Christian Schools in Ripon. Her love of nature, science, and serving the greater good have guided both her education and career path. With a GPA of 4.1, she has also participated in sports and FFA for all four years of high school. Kathryn's future plans include earning an undergraduate degree in science from Texas A & M and then continuing her studies by pursuing a graduate degree in Veterinary Medicine.



Wade Lauppe is a 2026 graduating senior of East Nicolaus High School. His educational background includes Ag Mechanics I, II, & III, Ag Leadership, Ag Economics, and Ag Business. He has a 4.13 GPA and plans to attend Tailwheel Training Center in Texas while pursuing his career in Ag Aviation. CALAMCO is proud to support these graduates and wishes them all the best in their bright futures ahead!

If you are a CALAMCO shareholder with an immediate family member who is graduating from high school in 2027 with an interest in pursuing a career in agriculture, please see our website at www.calamco.com/scholarship. ■

SHAREHOLDER SPOTLIGHT: AG PRODUCTION COMPANY



This summer, we are pleased to recognize Ag Production Company, also known as AgPro, a valued shareholder based in Turlock, California.

Ag Production Company was started in 1987 with Kent Johnson named President.

Kent, a fourth-generation Stanislaus County farmer born and raised in Turlock, brought strong agricultural knowledge and a customer-focused approach to the company. His leadership has been shaped by a commitment to service, integrity, and sound agronomic advice.

Ag Production Company serves growers with crop protection and fertilizer products, supported by strong customer service, reliable production schedules, on-time deliveries, and open communication. The company's connection with Chemurgic also provides access to significant facility capabilities, including rail service, storage, liquid fertilizer handling, warehousing, and product transfer.

With a strong local foundation, proven facility capabilities, and a reputation built on integrity, service, and customer commitment, Ag Production Company remains an important part of the Central Valley agricultural community. We appreciate their continued support and are proud to highlight them in this summer's shareholder spotlight. ■



FRANKIE FORNEY – 50 YEARS OF CALAMCO: IN HER OWN WORDS

In this issue we wanted to highlight and honor Frankie Forney who has been contracting with CALAMCO for an incredible 50 years! We thought it was best to let her tell it in her own words.

"Over the years, I have worn many hats. I handled the bookkeeping, inventory, and converted Anhydrous Ammonia to Aqua Ammonia. When I first started, everything was done on a typewriter. I typed Bills of Lading and Weight Certificates and paperwork by hand. I recorded truck weights in a large weight book that I called "the Bible." Around 1983, we got our first computer, and I was finally able to retire my typewriter. Even then, there were still many records and pages that had to be numbered and maintained by hand. As technology improved

and we upgraded to Windows 98, I taught myself how to use Excel. That opened up a whole new world of possibilities beyond Bills of Lading. I discovered that I really enjoyed creating spreadsheets and finding better ways to organize information. Looking back over nearly five decades, I am proud of the work I have done and the relationships I have built. The people I have worked with and the customers I have served have made this more than just a job—it has been a rewarding part of my life.

Today, I have five grandchildren and seven great-grandchildren. I enjoy hunting, fishing, and a variety of crafts, including acrylic and oil painting, making birdhouses, wooden Christmas ornaments, and pine needle baskets, as well as creating wedding bouquets and veils."

Thank you, Frankie, for your dedication to CALAMCO. ■

HEAT AWARENESS: SAFETY DOESN'T TAKE THE SUMMER OFF



As temperatures rise, so do the risks of heat-related illness. Whether you're working, spending time outdoors with family, or attending sporting events, heat can affect anyone.

Heat illness often develops gradually and can quickly become a medical emergency if warning signs are ignored. Common symptoms include excessive sweating, headache,

dizziness, muscle cramps, fatigue, nausea, and weakness. In severe cases, heat stroke can occur, causing confusion, loss of consciousness, seizures, and potentially death.

The best defense against heat illness is prevention. Stay hydrated throughout the day, take breaks when needed, and seek shade or cooler areas whenever possible.

Heat awareness doesn't stop when the shift ends. Many heat-related emergencies occur during recreational activities such as yard work, boating, camping, sports, and holiday gatherings. Stay hydrated, watch out for family members, and know when it's time to slow down.

If you notice a coworker or family member acting confused, disoriented, or showing signs of heat illness, take immediate action and seek medical assistance.

As summer activities increase, remember that fatigue, heat, and distractions often work together. Stay alert, stay focused, and look out for one another. ■

Questions or comments can
be forwarded to CALAMCO
at (800) 624-4200
www.Calamco.com

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